

Masterplan Workshop Part 1

FuSE Workshop

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Masterplan Workshop Series

Overview



- **Objective:** Detail IW FuSE session per stream including the identification of required pre-/ post-processing activities
- Content: i.a., topic overview, detailed session concept, synchronization approach, pre-/ post processing plan, stakeholder analysis



- Objective: Specify the communication & outreach approach of FuSE and derive communication (& listening) measures
- © Content. i.a., communication & outreach plan, INCOSE conferences, (IT) infrastructure

- Objective: Create a roadmap and mid-term program plan for FuSE
- Content: i.a., Program plan, work breakdown, deliverability map, risk analysis, KPIs and reporting
 - Roadmap & Program Plan (6.12,2022)

© Objective: Summarize the workshop series results and ensure sustainable documentation

Content: i.a., program handbook structure, documentation plan, meeting landscape, role description, decision making

Consolidation & Program Handbook (13.12.2022)

Content including PMO topics as identified in the baselining workshop.



Key Deliverables / Workshop Objectives

Detailled **IW** working sessions

Required **next steps** to ensure a successfull IW



Breakdown of **SE Vision** 2035 roadmap goals (2025)





Additional online working sessions up until EMEA WSEC

First content (presentation) for **EMEA WSEC**

FuSE roadmap 2023



Artful Participation

Good enough for now and safe enough to try?

Not either / or but both & more.

Is my behavior at this moment the best contribution I can make to the collaboration in this workshop?



Agenda DAY 1.

IW Working Session

- Recap and exchange on current proposals
- Detailed working session description
- Identification of required next steps

Beyond IW

- Proposal on submissions for EMEA WSEC
- Additional online sessions until EMEA WSEC

Program Management

- Optional: Stakeholder analysis
- Optional: Risk analysis

Agenda DAY 2.

IW Working Session

- Detailed working session description
- Identification of required next steps and syncs

Beyond IW

- Proposal on submissions for EMEA WSEC
- Additional online sessions until EMEA WSEC

FuSE Roadmap 2023

- SE Vision 2035 roadmap breakdown
- FuSE program roadmap 2023



Check-in. miro

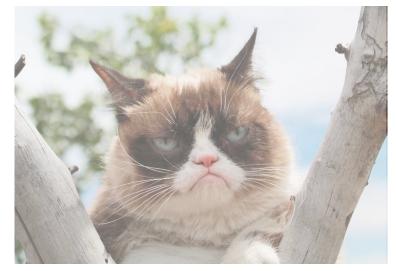


Cat-o-meter (DAY 1)

How are you feeling today?















Musk-o-meter (DAY 2)

How are you feeling today?















IW Working Session.

- Recap and exchange on current proposals
- Detailed working session description



FuSE @ IW Timetable.



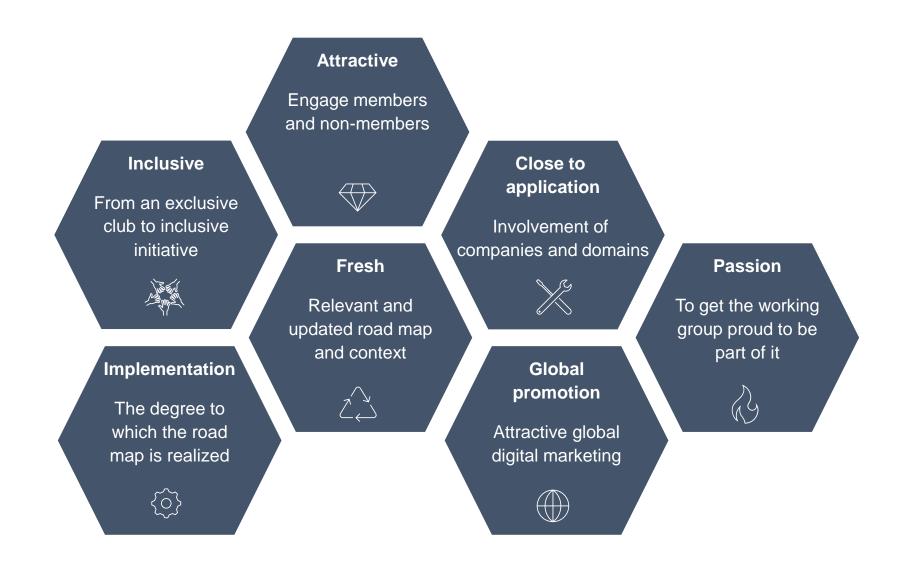
FuSE @ IW Schedule

Working Sessions of FuSE Streams

	SAT	SUN	MON	TUE							
08:00											
08:30		FuSE Working Sessions (in person only) - 4	FuSE Working Sessions (in person only) - 4	Wrap-up FuSE							
09:00		rooms	rooms	(in person only)							
09:30	Break										
10:00	FuSE Kick-off	Break									
10:30	T doe Nov-on										
11:00				Wrap-up FuSE							
11:30											
12:00		Lo	a a b								
12:30		Lunch									
13:00											
13:30											
14:00	FuSE Interactive Working Session (in person										
14:30	only) – 4 rooms	Break									
15:00	Break										
15:30											
16:00	FuSE Interactive Working Session (in person										
16:30	only) – 4 rooms										



Reflection of IW content on the FuSE success factors





Detailed working session description - Saturday





Session:		
Topic:	Purpose / Reseas why:	Session parameters / Setup.
Method:		
	Desired eulcome:	Ower/Societies:
Agends:		
		Material / preparation:
	Required input.	













IW FuSE Sessions

Saturday

	l v	ision & F	sion & Roadmaps Foundations						Metho	dology		Ар	plication	Extension	ons	Overall / Sync		
08:00																		
08:30																		
09:00																		
09:30																		
10:00						Keynote											FuSE Opening	
10:30						Key	note										FuSE Opening	
11:00																		
11:30																		
12:00																		
12:30																		
13:00																		
13:30																		
14:00	14:00 Stream introduction, share planning for the stream, how people can participate during				n: Where ar													
14:30	the IVV and have all Drienitination of the		on of the					baseline? - This is what we think this stream is about (including citations to SE Vision 2035, others)				Str	eam Introd	duction (Q	&A) 			
15:00																		
15:30	Stream in	troduction,	share plann	ing for the					Confirm	n: Where ar	a wa2 - Wh	at is the						
16:00	stream, how people can participate during the IW and beyond. Prioritization of the						baseline?	This is wha	at the stream	n is about	Topic	Introductio	n with Q&	A (1-4)				
16:30		roadmap topics to address						Problems &	Opportunitie	es								
17:00																	Debriefing of working sessions	
17:30																	Stream Sync (walkthrough – stream	
18:00																	leads plus exec team)	



Session: FuSE Opening

Stream: FuSE Overall

Topic:

- The Co-theme of IW 2023 is the Future of Systems Engineering Initiative to realize the SE Vision 2035
- Dr. Oli de Weck (MIT) will keynote on the foundations of systems engineering both from the scientific literature and industrial practice

Method:

- Presentation
- Q&A

Agenda: 10:00-11:00

- 15 min Intro by Bill
 - Vision & mission statement of FuSE
 - Organizational slide: This is FuSE (including pictures and stream leads)
 - Overview on IW working sessions (and virtual follow-ups)
 - o Intro of Oli
- 30 min Keynote by Oli
 - Keynote presentation
 - Survey of SE as discipline maturity
- 15 min Q&A

Risk / Risk Mitigation:

- Loosing enthusiasm from online audience, as the working sessions are F2F only
 - Participate through WGs
 - Meeting spots online
 - Emphasize during intro there will be follow-ups online

Purpose / Reason Why & Desired Outcome:

- Wake people up on the fundamentals of SE
- Make people and WGs eager to get involved
- Understanding of FuSE as the realization stream for Vision 2035
- Get people interested in participating the FuSE sessions
- Understanding what FuSE is doing different → FuSE is getting things done
- Survey (use Zoom): Maturity of Systems Engineering individual assessment → Community (0=alchemy → 9=chemistry) first baseline → Revision at the end of the IW

Session Parameters / Setup:

- Hybrid plenary session
- 1 hour
- ~300 people

Owner / Facilitator:

Owner: Bill, Oli

- Description / topics of FuSE sessions
- Overview how streams pay into the SE Vision 35
- Hardcopy of the vision? Assumption: Digital version Intro slides (Bill, 3DSE) Ensure digital availability of the vision
- How is the opening referring/ introducing FuSE → Bill can get back to that in his intro
- Keynote presentation (OdW)
- Draft Keynote and bio to Bill (CW50) (OdW)
- Way to get feedback / Q&A from online participants
- Survey (Zoom) of maturity of SE, as a discipline (9 levels TRL-like-discipline RL) as part of keynote



Session: V&R 1st Session

Stream: Vision & Roadmap

Topic:

- Stream introduction, share planning for the stream, wow people can participate during the IW and beyond
- Prioritization of the roadmap topics to address

Method:

- Presentation
- Putting up post-its

Agenda: 14:00-15:00

- 10 min Stream introduction (presentation)
- 10 min Planning of activities @IW and beyond (Rough planning @IW and beyond [quarterly updates, ...])
- 30 min First shot at prioritization of topics (Put up post-its, then add additional topics via post-its and collect possible changes to the vision)
- 10 min Take inventory of willingness to participate

Risk / Risk Mitigation:

- Too little time for doing the work
 - o Paul keeps introduction brief
 - Provide pre-reads
 - Strong moderators

Purpose / Reason Why & Desired Outcome:

- Make people aware of what the stream is about
- Identified gaps with description
- Inventory of topics (for each stream)
- Prioritized inventory (with reasoning)
- Overview of people willing to participate

Session Parameters / Setup:

- In person only
- 1 hour
- ~40 people

Owner / Facilitator:

- Owner: Paul
- Facilitator: David Endler, Sandy Friedenthal, Tony Williams, rest tbd

- · Categorization of prioritization
- Stream topic overview at IW
- Stream planning (Year 2023)
- Prepare pre-reads

- Categorization for prioritization (pre-print/written) -Structure for post-it session
- Posters, e.g. vision roadmap, challenges, emerging technologies, recommendations
- Posters with stream overview



Session: V&R 2nd Session

Stream: Vision & Roadmap

Topic:

- Stream introduction, share planning for the stream, wow people can participate during the IW and beyond
- Prioritization of the roadmap topics to address

Method:

- Presentation
- Putting up post-its

Agenda: 15:30-17:00

- 10 min Stream introduction
- 10 min Planning of activities @IW and beyond
- 30 min Prioritization of earlier identified topics (with reasoning) + new topics (Introduce topics and add new ones (white spots), prioritization ~20 min)
- 10 min Take inventory of willingness to participate

Risk / Risk Mitigation:

- Too little time for doing the work
 - o Paul keeps introduction brief
 - Provide pre-reads
 - Strong moderators

Purpose / Reason Why & Desired Outcome:

- Make people aware of what the stream is about
- Identified gaps with description
- Inventory of topics (for each stream)
- Prioritized inventory (with reasoning)
- Overview of people willing to participate

Session Parameters / Setup:

- In person only
- 1 hour
- ~40 people

Owner / Facilitator:

- Owner: Paul
- Facilitator: David Endler, Sandy Friedenthal, Tony Williams, rest tbd

- · Categorization of prioritization
- Stream topic overview at IW
- Stream planning (Year 2023)
- Prepare pre-reads
- Post-its from 1st session

- Categorization for prioritization (pre-print/written) -Structure for post-it session
- Posters, e.g. vision roadmap, challenges, emerging technologies, recommendations
- Posters with stream overview



Session: Methods 1st Session

Stream: Methodology

Topic:

 Confirm: Where are we? - What is the baseline? - This is what we think this stream is about.

Method:

- A scope sharing process...
- A risk identification process?

Agenda: 14:00-15:00

- 10 min Stream introduction
- 10 min Planning of activities @IW and beyond
- 30 min First shot at feedback of stream (Post-it collection (see vision & roadmaps stream))
- 10 min Take inventory of willingness to participate

Risk / Risk Mitigation:

Purpose / Reason Why & Desired Outcome:

- The FuSE approach, structure, and this stream definition have been shared with the participants
- This stream's planned IW and 2023 activities have been shared with the participants
- Perceived goals of the stream are captured from each participant
- Participants have an opportunity to document their feedback on this stream's 'charter' content

Session Parameters / Setup:

- In person only
- 1 hour
- ~40 people

Owner / Facilitator:

· Owner: Chris

- "Seed" for the conversation
- Posters (to be identified)



Session: Methods 2nd Session

Stream: Methodology

Topic:

 Confirm: Where are we? - What is the baseline? - This is what we think this stream is about.

Method:

- A scope sharing process...
- A risk identification process?

Agenda: 15:30-17:00

- 10 min Stream introduction
- 10 min Planning of activities @IW and beyond
- 30 min First shot at prioritization of topics (Additional prioritization from new participants)
- 10 min Take inventory of willingness to participate

Risk / Risk Mitigation:

Purpose / Reason Why & Desired Outcome:

- The FuSE approach, structure, and this stream definition have been shared with the participants
- This stream's planned IW and 2023 activities have been shared with the participants
- Perceived goals of the stream are captured from each participant
- Participants have an opportunity to document their feedback on this stream's 'charter' content

Session Parameters / Setup:

- In person only
- 1 hour
- ~40 people
- New participants, as compared to previous session

Owner / Facilitator:

· Owner: Chris

- "Seed" for the conversation
- Posters (to be identified)



Session: App. Extensions 1st Session

Stream: Application Extensions

Topic:

- Stream introduction, share planning for the stream, how people can participate during the IW and beyond
- Prioritization of the roadmap topics to address

Method:

- Presentation
- Putting up post-its

Agenda: 14:00-15:00

- 10 min Stream introduction (Intro What is "Application Extensions" and why)
- 10 min Planning of activities @IW and beyond
- 30 min First shot at collection of topics (Intro to the selected topics (why), additional prioritization from new participants)
- 10 min Take inventory of willingness to participate

Risk / Risk Mitigation:

Purpose / Reason Why & Desired Outcome:

- Get everyone on the same page
- Obtain feedback on the value proposition
- Set the baseline Where we are
- Present the selected topics for IW and get feedback
- Additional applications to be considered
- Engage people for the Sunday and Monday sessions
- Inventory of topics (for each stream)
- Prioritized inventory (with reasoning)
- Overview of people willing to participate

Required Input & Material / Preparation:

- Map of current SE application domains
- Stream topic overview at IW
- Stream planning (Year 2023)
- Presentation of the stream
- Presentation of the topics

Session Parameters / Setup:

- In person only
- 1 hour
- ~40 people

Owner / Facilitator:

- Owner: Tom
- Facilitator: Jennifer Russel, Mike Watson, Marcel van de Ven, ...

- Posters with stream overview
- Flipcharts, post-it notes and pens



Session: App. Extensions 2nd Session

Stream: Application Extensions

Topic:

- Stream introduction, share planning for the stream, how people can participate during the IW and beyond
- Prioritization of the roadmap topics to address

Method:

- Presentation
- Putting up post-its

Agenda: 15:030-17:00

- 10 min Stream introduction (Intro What is "Application Extensions" and why)
- 10 min Planning of activities @IW and beyond
- 30 min First shot at collection of topics
- 30 min Assessment of maturity
- 10 min Take inventory of willingness to participate

Risk / Risk Mitigation:

Purpose / Reason Why & Desired Outcome:

- Get everyone on the same page
- Obtain feedback on the value proposition
- Set the baseline Where we are
- Present the selected topics for IW and get feedback
- Additional applications to be considered
- Engage people for the Sunday and Monday sessions
- Inventory of topics (for each stream)
- Prioritized inventory (with reasoning)
- Overview of people willing to participate

Session Parameters / Setup:

- In person only
- 1 hour
- ~40 people
- New participants, as compared to previous session

Owner / Facilitator:

- Owner: Tom
- Facilitator: Jennifer Russel, Mike Watson, Marcel van de Ven, ...

- Map of current SE application domains
- Stream topic overview at IW
- Stream planning (Year 2023)
- Presentation of the stream
- Presentation of the topics

- Posters with stream overview
- Flipcharts, post-it notes and pens
- SE application domains maturity level
- Identify KPIs how to measure the maturity



Detailed working session description - Sunday







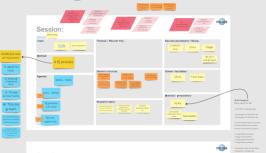




























IW FuSE Sessions

Sunday

		Vision & I	Roadmaps		Foi	undat	ions		Metho	dology			Overall / Sync			
08:00	How we keep	Use roadmap	Use Grand	Set up an								How SE	How SE support			
08:30	collecting feedback (to newly added	items of Sat. to	Challenges items of Sat. to elaborate on	Inventory: Identify gaps,				Disrupter: Scale /	Disrupter:	Disrupter: AI4SE & other	Disrupter:	sustainable sus	sustainable cities → via	Innovation	lanavatian	
09:00		roadmap items to address in	ems projection of the challenges				Interrelation	Cynefyn	technologies	SAT session	Smart Cities	Smart Cities	Innovation	Innovation		
09:30	content)	each stream		→ engagement								Initiative	Initiative			
10:00																
10:30																
11:00																
11:30																
12:00																
12:30																
13:00																FuSE Summary
13:30																Fu3E Summary
14:00																
14:30																
15:00																
15:30																
16:00																
16:30																incose.org 24



Session: V&R Group A

Stream: Vision & Roadmap

Topic:

 How we keep collecting feedback (in particular, to newly added content)

Method:

Agenda: 08:00-10:00

- All: 10 min Explain purpose of today's session (presentation)
- Group A: 30 min Discuss types and sources of feedback to collect (discussions and collection on post-its)
 - Feedback types on: SE Vision 2035 modifications, as well as proposed additions for the on-line version of the vision
- Group A: 30 min Based on types: What means are needed to process the feedback? (discussions and collection on post-its)
- Group A: 30 min What is the process for managing / evaluating the feedback? (discussions and collection on post-its)
- All: 20 min Wrap-up the results from today's session

Risk / Risk Mitigation:

- Discussions are too tactical
 - Strong facilitators → Stick to strategy

Purpose / Reason Why & Desired Outcome:

- Proposal for a feedback process / flow chart
- Differentiation of types of feedback (also includes the source of feedback)

Session Parameters / Setup:

- In person only
- 2 hours
- ~40 people
- 4 sub-groups

Owner / Facilitator:

- Owner: Paul
- Facilitator: David Endler, Sandy Friedenthal, Tony Williams, rest tbd

- Feedback collection approach, as done in the review process
- Posters and results from the Saturday session
- A single room with 4 corners to facilitate 4 groups



Session: V&R Group B

Stream: Vision & Roadmap

Topic:

 Use roadmap items of Saturday to elaborate on roadmap items to address is each stream

Method:

Agenda: 08:00-10:00

- All: 10 min Explain purpose of today's session (presentation)
- Group B: 20 min Group gets acquainted with the roadmaps ("Gallery walk")
- Group B: 30 min Identify additional/changed topics for the roadmaps (discussions and collection on post-its)
- Group B: 40 min Evaluate cross-cutting aspects of all roadmaps (discussions and collection on post-its)
- All: 20 min Wrap-up the results from today's session

Risk / Risk Mitigation:

Purpose / Reason Why & Desired Outcome:

- Proposal for additional / change topics
- Overview of interaction of roadmaps

Session Parameters / Setup:

- In person only
- 2 hours
- ~40 people
- 4 sub-groups

Owner / Facilitator:

- Owner: Paul
- Facilitator: David Endler, Sandy Friedenthal, Tony Williams, rest tbd

- Posters and results from the Saturday session
- Initial roadmaps per stream
- Posters of roadmaps (SE vision + stream specific)
- · A single room with 4 corners to facilitate 4 groups



Session: V&R Group C

Stream: Vision & Roadmap

Topic:

 Use Grand Challenges items of Saturday to elaborate on projection of the challenges on each stream

Method:

Agenda: 08:00-10:00

- All: 10 min Explain purpose of today's session (presentation)
- Group C: 30 min Group gets acquainted with the grand challenges including recommendations ("Gallery walk" through vision)
- Group C: 30 min Prioritization of grand challenges + reasoning (Post-its on the posters (including reasoning))
- Group C: 30 min Recommendation what to work on first (Post-its on the posters (including reasoning))
- All: 20 min Wrap-up the results from today's session

Risk / Risk Mitigation:

- People might be reinventing the wheel
 - Stop discussion when required

Purpose / Reason Why & Desired Outcome:

Prioritized list of challenges including recommendations

Session Parameters / Setup:

- In person only
- 2 hours
- ~40 people
- 4 sub-groups

Owner / Facilitator:

- Owner: Paul
- Facilitator: David Endler, Sandy Friedenthal, Tony Williams, rest tbd

- Posters and results from the Saturday session
- A single room with 4 corners to facilitate 4 groups



Session: V&R Group D

Stream: Vision & Roadmap

Topic:

 Use Grand Challenges items of Saturday to elaborate on projection of the challenges on each stream

Method:

Agenda: 08:00-10:00

- All: 10 min Explain purpose of today's session (presentation)
- Group D: 30 min Discuss the gaps collected in the Sat. session + identify missing gaps (post-its)
- Group D: 30 min Prioritize the gaps identifies and collect the reasoning for the prioritization (prioritization with reasoning)
- Group D: 30 min To which of the FuSE streams do the prioritized gaps apply (mapping to four FuSE streams)
- All: 20 min Wrap-up the results from today's session

Risk / Risk Mitigation:

Purpose / Reason Why & Desired Outcome:

 Proposal for high prioritized list of gaps to work on in each stream

Session Parameters / Setup:

- In person only
- 2 hours
- ~40 people
- 4 sub-groups

Owner / Facilitator:

- Owner: Paul
- Facilitator: David Endler, Sandy Friedenthal, Tony Williams, rest tbd

- Posters and results from the Saturday session
- A single room with 4 corners to facilitate 4 groups



Stream: Methodology

Topic:

- Scale
- Interrelatedness

Method:

A KJ Process

Agenda: 08:00-10:00

- All: 20 min Introduction
- Groups: 70 min KJ Process (20,000-foot view of a KJ process)
 - 1. Agree on issue
 - 2. Write and understand the facts
 - 3. Group similar facts
 - 4. Title the groups
 - 5. Lay out groups and show relations between groups
 - 6. Vote on most important second-level issues and draw conclusions
- All: 30 min Report-out

Risk / Risk Mitigation:

- Participants not knowing the vision and we are "reinventing the wheel"
 - Topics covered through pre-printed post-its
 - o Pre-read SE Vision 2023
 - Link from disrupters to source in SE Vision
- Having participants trying to drive the discussion
 - Strong facilitators
 - o Parking lot for topics that are not going to be discussed for today
- Not having enough content to cluster
 - Pre-printing post-its
 - Pre-survey on top disrupters

Purpose / Reason Why & Desired Outcome:

- Diverse categories of disrupters are captured
- Participants have fully exhausted disrupters from their perspectives
- Duplicates are grouped

Session Parameters / Setup:

- In person only
- 2 hours
- ~40 people
- #1 of 4 sub-groups

Owner / Facilitator:

Owner: Chris, Tami Katz

- Disrupters that are 'noise factors' are identified
- Disrupters are tagged that are within our ability to change (accept, transfer, mitigate, ...) - like in project risk management
- Disrupters are prioritized (top 4)

- A theme statement (key question) for the KJ on this topic
- Survey for pre-read asking for 'top-5' disrupters from each participant
- Trained facilitators (best 3)

- Pre-printed sticky notes from vision
- Fact-sheets



Stream: Methodology

Topic:

- Complexity Complexity primer (tech product)
- Chaotic e.g. supply chain disrupters
- Complicated SE handbook
- Clear e.g., simple or "just do It" problems & solutions

Method:

A KJ Process

Agenda: 08:00-10:00

- All: 20 min Introduction
- Groups: 70 min KJ Process (20,000-foot view of a KJ process)
 - 1. Agree on issue
 - 2. Write and understand the facts
 - 3. Group similar facts
 - 4. Title the groups
 - 5. Lay out groups and show relations between groups
 - 6. Vote on most important second-level issues and draw conclusions
- All: 30 min Report-out

Risk / Risk Mitigation:

- Participants not knowing the vision and we are "reinventing the wheel"
 - Topics covered through pre-printed post-its
 - o Pre-read SE Vision 2023
 - Link from disrupters to source in SE Vision
- Having participants trying to drive the discussion
 - Strong facilitators
 - o Parking lot for topics that are not going to be discussed for today
- Not having enough content to cluster
 - Pre-printing post-its
 - Pre-survey on top disrupters

Session Parameters / Setup:

- In person only
- 2 hours
- ~10 people
- #2 of 4 sub-groups

Owner / Facilitator:

Owner: Chris, Jimmie McEver

Purpose / Reason Why & Desired Outcome:

- Diverse categories of disrupters are captured
- Participants have fully exhausted disrupters from their perspectives
- Duplicates are grouped

- Disrupters that are 'noise factors' are identified
- Disrupters are tagged that are within our ability to change (accept, transfer, mitigate, ...) - like in project risk management
- Disrupters are prioritized (top 4)

- A theme statement (key question) for the KJ on this Trained facilitators (best 3) topic
- Survey for pre-read asking for 'top-5' disrupters from each participant
- KJ-kit
- Pre-printed sticky notes from vision
- Fact-sheets



Stream: Methodology

Topic:

- Al for SE
- Other technologies

Method:

A KJ Process

Agenda: 08:00-10:00

- All: 20 min Introduction
- Groups: 70 min KJ Process (20,000-foot view of a KJ process)
 - 1. Agree on issue
 - 2. Write and understand the facts
 - 3. Group similar facts
 - 4. Title the groups
 - 5. Lay out groups and show relations between groups
 - 6. Vote on most important second-level issues and draw conclusions
- All: 30 min Report-out

Risk / Risk Mitigation:

- Participants not knowing the vision and we are "reinventing the wheel"
 - Topics covered through pre-printed post-its
 - o Pre-read SE Vision 2023
 - Link from disrupters to source in SE Vision
- Having participants trying to drive the discussion
 - Strong facilitators
 - o Parking lot for topics that are not going to be discussed for today
- Not having enough content to cluster
 - Pre-printing post-its
 - Pre-survey on top disrupters

Session Parameters / Setup:

- In person only
- 2 hours
- ~40 people
- #3 of 4 sub-groups

Owner / Facilitator:

Owner: Chris, Phyllis Marbach

Purpose / Reason Why & Desired Outcome:

- Diverse categories of disrupters are captured
- Participants have fully exhausted disrupters from their perspectives
- Duplicates are grouped

- Disrupters that are 'noise factors' are identified
- Disrupters are tagged that are within our ability to change (accept, transfer, mitigate, ...) - like in project risk management
- Disrupters are prioritized (top 4)

- A theme statement (key question) for the KJ on this Trained facilitators (best 3) topic
- Survey for pre-read asking for 'top-5' disrupters from each participant
- KJ-kit
- Pre-printed sticky notes from vision
- Fact-sheets



Stream: Methodology

Topic:

Participant led (from survey)

Method:

A KJ Process

Agenda: 08:00-10:00

- All: 20 min Introduction
- Groups: 70 min KJ Process (20,000-foot view of a KJ process)
 - 1. Agree on issue
 - 2. Write and understand the facts.
 - 3. Group similar facts
 - 4. Title the groups
 - 5. Lay out groups and show relations between groups
 - 6. Vote on most important second-level issues and draw conclusions
- All: 30 min Report-out

Risk / Risk Mitigation:

- Participants not knowing the vision and we are "reinventing the wheel"
 - Topics covered through pre-printed post-its
 - Pre-read SF Vision 2023
 - Link from disrupters to source in SE Vision
- Having participants trying to drive the discussion
 - Strong facilitators
 - o Parking lot for topics that are not going to be discussed for today
- Not having enough content to cluster
 - Pre-printing post-its
 - Pre-survey on top disrupters

Session Parameters / Setup:

- 2 hours
- #4 of 4 sub-groups

Owner / Facilitator:

· Owner: Chris, Tom McDermott?

Purpose / Reason Why & Desired Outcome:

- Diverse categories of disrupters are captured
- Participants have fully exhausted disrupters from their perspectives
- Duplicates are grouped

- Disrupters that are 'noise factors' are identified
- Disrupters are tagged that are within our ability to change (accept, transfer, mitigate, ...) - like in project risk management
- Disrupters are prioritized (top 4)

- A theme statement (key question) for the KJ on this Trained facilitators (best 3) topic
- Survey for pre-read asking for 'top-5' disrupters from each participant
- KJ-kit
- Pre-printed sticky notes from vision
- Fact-sheets



Stream: Application Extensions

Topic:

 How SE support sustainable cities → via Smart Cities Initiative

Method:

e.g., affinity diagrams

Agenda: 08:00-10:00

- All: 20 min Impulse smart city initiative (presentation (baseline) - Contribution of SE to smart cities and session on system challenges/ opportunities (part of intro))
- All: 10 min Feedback on challenges and opportunities and value (feedback on post-its)
- 2 Groups: 60 min Session on who to approach, what message, what challenges, which action to take (brainstorm, clustering; list of actions with effectiveness and effort required)
- All: 30 min Report topics and consolidate

Risk / Risk Mitigation:

- Shorter time: long impulse of smart city
 - o Review impulse presentation
 - Send out pre-read to participants
- Right set of participants (new perspectives, different outreach)
 - Proactively reach out to diverse participants
 - Explicit communication that we anticipate to have a diverse group of participants

Session Parameters / Setup:

- 2 hours
- ~40 people

Owner / Facilitator:

• Owner: Tom, Jennifer

Purpose / Reason Why & Desired Outcome:

- What are the system challenges / opportunities?
 (will be presented in the impulse)
- What value can SE bring? (will be presented in the impulse)
- List of actions with effectiveness and effort required
- With whom do we need to collaborate?
- Who we need to approach
- What message and channels

- Smart city introduction
- If possible: Smart city publication as pre-read to the team
- Presentation of smart city

- Reach out to possible external participants
- Set of brainstorming questions and templates for brainstorming method
- "Train the trainer"



Stream: Application Extensions

Topic:

 How SE support sustainable cities → via Smart Cities Initiative

Method:

e.g., affinity diagrams

Agenda: 08:00-10:00

- All: 20 min Impulse smart city initiative (presentation (baseline) - Contribution of SE to smart cities and session on system challenges/ opportunities (part of intro))
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- If possible: Smart city publication as pre-read to the team
- Presentation of smart city

- Reach out to possible external participants
- Set of brainstorming questions and templates for brainstorming method
- "Train the trainer"



Stream: Application Extensions

Topic:

Innovation

Method:

Agenda: 08:00-10:00

- In what ways SE contribute to innovation?
- For what applications is this applicable?
- What keeps us from exploiting this?
- What actions should be taken?

Risk / Risk Mitigation:

- · Shorter time: long impulse of smart city
 - o Review impulse presentation
 - Send out pre-read to participants
- Right set of participants (new perspectives, different outreach)
 - o Proactively reach out to diverse participants
 - Explicit communication that we anticipate to have a diverse group of participants

Session Parameters / Setup:

Owner / Facilitator:

 Owner: John Wayde, Tom McDermett

Purpose / Reason Why & Desired Outcome:

Required Input & Material / Preparation:

· Position paper on SE and Innovation



Stream: Application Extensions

Topic:

Innovation

Method:

Agenda: 08:00-10:00

- In what ways SE contribute to innovation?
- For what applications is this applicable?
- What keeps us from exploiting this?
- What actions should be taken?

Risk / Risk Mitigation:

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 - o Review impulse presentation
 - Send out pre-read to participants
- Right set of participants (new perspectives, different outreach)
 - o Proactively reach out to diverse participants
 - Explicit communication that we anticipate to have a diverse group of participants

Session Parameters / Setup:

Owner / Facilitator:

 Owner: John Wayde, Tom McDermett

Purpose / Reason Why & Desired Outcome:

Required Input & Material / Preparation:

· Position paper on SE and Innovation



Session: FuSE Summary

Stream: FuSE Overall **Risk / Risk Mitigation:** Topic: **Session Parameters / Setup:** • 13:00 - 14:00 Purpose / Reason Why & Desired Outcome: Method: Summary to introduce in the next morning session Owner / Facilitator: One pager for the results of each stream Agenda: 13:00-14:00 **Required Input & Material / Preparation:** template for stream one pager



Detailed working session description - Monday







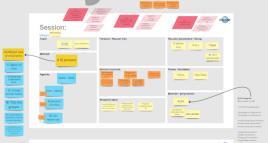




Session:		INCOSE
Topic.	Purpose / Heason why:	Session parameters / Setup.
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		Material / preparation:
	Required input:	

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	Material / proposition:
Required input	

Session:		INC	BI
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Method:			
Agentie. 06.00 - 10.00	Desired substitut.	Owner / Nicolator:	
		Material / preparation:	
	Required input:		













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Session:			INCOSE
Topia:, Innovation	Purpose / Reason reby.	Session parameters / Selup:	
Welhod:			
Agentia. 08:00 - 10:00	john wayde	Owner I hostilater:	
	tom mcdermett	atedal / preparation:	



IW FuSE Sessions

Monday

	Vision & Roadmaps Foundations						Metho	dology			Application	Extensions		Overall / Sync					
08:00											SE to improve	SE to improve	Integrate soft-	Integrate soft-					
08:30	organizations are	organizations are to be organizations are to be				Which WG's and external organizations are to be		are to be			Next: (Q&A): The digital	Next: (Q&A): Software as the	Next: (Q&A): Continuous	Next: (Q&A): TBD by	public spending (joint effort	public spending (joint effort	systems, other	systems, social systems, other	
09:00	involved in the extr identified		involved in t efforts ide				ecosystem for collaboration	capability driver	iterative model development	participants	(Physical) Asset Mgmt)	(Physical) Asset Mgmt)	Gianu	initiatives for Grand					
09:30											Wigitity	iviginit)	Challenges	Challenges					
10:00																			
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Session: V&R Group A

Stream: Vision & Roadmap

Topic:

 Which WG's and external organizations are to be involved in the extra efforts identified

Method:

Agenda: 08:00-10:00

- All: 10 min Explain purpose of today's session (presentation (baseline))
- Group A: 20 min The team goes through all information in the room, generated on Sat & Sun
- Group A: 50 min Identify WGs that can contribute to specific actions + define needed input / result / benefit for the WG (mapping to INCOSE WGs with post-its)
- Group A: 30 min Identify which non-INCOSE organization should contribute to specific efforts + define input / results expected / PoC (mapping to external organizations with postits)
- All: 10 min Wrap-up the results from today's session

Risk / Risk Mitigation:

- Allocation of WG & Organization is not activity specific
 - Strong facilitators → Stick to strategy
- Allocation of WG might be perceived as a top-down approach
 - Over communicate that this is not a top-down allocation but an identification
- Working groups might not be interacting with the FuSE group as we anticipate it
 - State benefit for working group
 - o Get knowledge on the WGs perspective
 - o Communicate that identified groups and organizations is no closed list

Purpose / Reason Why & Desired Outcome:

- Identify INCOSE Working Groups (WG) to involve in specific activities
- Identify non-INCOSE organizations/people to involve in the effort or specific activities
- Overview of WGs involved: Related to activity, input to be provided, output generated, benefit for the WG
- Overview of external organizations involved: Related to activity, input to be provided, output generated, point of contact at organization

Session Parameters / Setup:

- In person only
- 2 hours
- ~20 people
- 2 sub-groups

Owner / Facilitator:

- Owner: Paul
- Facilitator: David Endler, Sandy Friedenthal, Tony Williams, rest tbd

- · Results from the previous IW sessions
- Overview of all INCOSE WGs

- · Results from the previous IW sessions
- Post-its



Session: V&R Group B

Stream: Vision & Roadmap

Topic:

 Which WG's and external organizations are to be involved in the extra efforts identified

Method:

Agenda: 08:00-10:00

- All: 10 min Explain purpose of today's session (presentation (baseline))
- Group A: 20 min The team goes through all information in the room, generated on Sat & Sun
- Group A: 50 min Identify WGs that can contribute to specific actions + define needed input / result / benefit for the WG (mapping to INCOSE WGs with post-its)
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Session Parameters / Setup:

- In person only
- 2 hours
- ~20 people
- 2 sub-groups

Owner / Facilitator:

- Owner: Paul
- Facilitator: David Endler, Sandy Friedenthal, Tony Williams, rest tbd

- · Results from the previous IW sessions
- Overview of all INCOSE WGs

- · Results from the previous IW sessions
- Post-its



Session: Method Group A

Stream: Methodology

Topic:

- The digital ecosystem for collaboration
- Topics might shift depending on outcome of prior day

Method:

A Concept Engineering Process

Agenda: 08:00-10:00

- All: 10 min Introduction
- Group A: 20 min Problem definition
- Group A: 25 min Prio & selection
- Group A: 45 min Concept generation
- All: 20 min Debrief

Risk / Risk Mitigation:

- Too little time to work on the outcomes
 - Strong moderation / brief introduction
 - Generate awareness about the process and that this is a first iteration (expectation setting)
- Group not operating on right level of abstraction (possibly way too specific)
 - Strong moderation / facilitation

Session Parameters / Setup:

Owner / Facilitator:

· Owner: Chris

Purpose / Reason Why & Desired Outcome:

- Define boundary for problem definition problem definition framework
- WHAT, HOW, WHO, etc. are documented for each disrupter (use template) (Problem Definition (Kano + KJ + Socratic Summary of the prioritized disrupter)
- Multiple solution concepts identified for each disrupter (Concept Generation)
 - Solutions are prioritized (top 4) (Pugh Concept Selection)
 - New change requests to other stakeholders are identified (Solution 'work' Allocation)

Required Input & Material / Preparation:

- Work from day before
- Framework for bounding the solution (grid of Org. structure, process, tools, data, training) vs. xyz.
- "Disrupter" confinement
- Same materials as prior days

Definition framework for disrupter definition, context of the problem



Session: Method Group B

Stream: Methodology

Topic:

- Software as the capability driver
- Topics might shift depending on outcome of prior day

Method:

A Concept Engineering Process

Agenda: 08:00-10:00

- All: 10 min Introduction
- Group A: 20 min Problem definition
- Group A: 25 min Prio & selection
- Group A: 45 min Concept generation
- All: 20 min Debrief

Risk / Risk Mitigation:

- Too little participants / experts on this topic
 - Redirection exercise from "what we have to do" to "what we have to learn"
 - Generate a weakness affinity diagram
- Participants focus on continuous/ agile approaches → Overlap with other session
 - Good introduction of all 4 topics → Introduce parking lot for overlapping topics

Session Parameters / Setup:

Owner / Facilitator:

Owner: Chris and e.g. Tom

Purpose / Reason Why & Desired Outcome:

- Define boundary for problem definition problem definition framework
- WHAT, HOW, WHO, etc. are documented for each disrupter (use template) (Problem Definition (Kano + KJ + Socratic Summary of the prioritized disrupter)
- Multiple solution concepts identified for each disrupter (Concept Generation)
 - Solutions are prioritized (top 4) (Pugh Concept Selection)
 - New change requests to other stakeholders are identified (Solution 'work' Allocation)

- Work from day before
- · Same materials as prior days
- Parking lot with the other topics discussed in this session



Session: Method Group C

Stream: Methodology

Topic:

- Continuous iterative model development
- Topics might shift depending on outcome of prior day

Method:

A Concept Engineering Process

Agenda: 08:00-10:00

- All: 10 min Introduction
- Group A: 20 min Problem definition
- Group A: 25 min Prio & selection
- Group A: 45 min Concept generation
- All: 20 min Debrief

Risk / Risk Mitigation:

- Too little participants / experts on this topic
 - Redirection exercise from "what we have to do" to "what we have to learn"
 - Generate a weakness affinity diagram

Session Parameters / Setup:

Owner / Facilitator:

 Owner: Chris, Rick Dove / Keith Woulett (Agile framework)

Purpose / Reason Why & Desired Outcome:

- Other domains and how they have addressed this in the past
- Product ideas

- Work from day before
- Existing publications?
- Same materials as prior days
- Disrupter definition has provocative scenarios to spark conversation



Session: Method Group D

Stream: Methodology

Topic:

- Academic focus
- Managing evolution in learning systems
- Topics might shift depending on outcome of prior day
- Do we have some names, that we could see in this group, to shape the session, and because people by name could help clarify the content

Method:

A Concept Engineering Process

Agenda: 08:00-10:00

- All: 10 min Introduction
- Group A: 20 min Problem definition
- Group A: 25 min Prio & selection
- Group A: 45 min Concept generation
- All: 20 min Debrief

Risk / Risk Mitigation:

- Topic / what is behind the topic is not mature enough
 - Use this session as a wild card from previous day
 - o Proactively include people who drive conversation

Session Parameters / Setup:

Owner / Facilitator:

Owner: Chris

Purpose / Reason Why & Desired Outcome:

- Work from day before
- Same materials as prior days



Stream: Application Extensions

Topic:

 SE to improve public spending (joint effort (Physical) Asset Mgmt)

Method:

Agenda: 08:00-10:00

- All: 20 min Impulse SE impact on Asset management (presentation (baseline)
- All: 10 min Feedback on challenges and opportunities and value (feedback on post-its)
- 2 Groups: 60 min Session on who to approach, what message, what challenges, which action to take (brainstorm, clustering)
- All: 30 min Report topics and consolidate

Risk / Risk Mitigation:

- Preparation not ready in time for IW
 - o Approach Marcel and Anna & ISO guy asap
 - Reach out to infrastructure working group
- Not enough people involved (participants & facilitators) as there is no initiative so far
 - Proactively reach out to contacts

Session Parameters / Setup:

• 2 hours

Owner / Facilitator:

 Marcel (not present in the IW), Anne O'Neill, former director of ISO Standard

Purpose / Reason Why & Desired Outcome:

- Approach to merge asset management & systems
 engineering (55000 + 15288 standard)
- What are the system challenges/ opportunities? (will be presented in the impulse)
- List of actions with effectiveness and effort

required

- What value can SE bring?
- · With whom do we need to collaborate?
- Who we need to approach
- · What message and channels

Required Input & Material / Preparation:

- 55000 + 15288 standard
- Existing attempts to merge standards
- Impulse presentation

Position paper



Stream: Application Extensions

Topic:

 SE to improve public spending (joint effort (Physical) Asset Mgmt)

Method:

Agenda: 08:00-10:00

- All: 20 min Impulse SE impact on Asset management (presentation (baseline)
- All: 10 min Feedback on challenges and opportunities and value (feedback on post-its)
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- What value can SE bring?
- With whom do we need to collaborate?
- Who we need to approach
- · What message and channels

Required Input & Material / Preparation:

- 55000 + 15288 standard
- Existing attempts to merge standards
- Impulse presentation

Position paper



Stream: Application Extensions

Topic:

Integrate soft-systems, social systems, other initiatives for Grand Challenges

Method:

Agenda: 08:00-10:00

- All: 20 min Impulse / Cases from Social Science WG (presentation (baseline)
- All: 10 min Feedback on challenges and opportunities and value (feedback on post-its)
- 2 Groups: 60 min Session on who to approach, what message, what challenges, which action to take (brainstorm, clustering)
- All: 30 min Report topics and consolidate

Risk / Risk Mitigation:

- Right people in the working session to have the right capabilities
 - o Proactively reach out to possible participants

Session Parameters / Setup:

• 2 hours

Owner / Facilitator:

 e.g. Erica Palmer, Heinz, Allen Harding, Moe Mosuri, John Wayde, Cecilia

Purpose / Reason Why & Desired Outcome:

- What are the system challenges/ opportunities?
 (will be presented in the impulse)
- List of actions with effectiveness and effort required
- What value can SE bring?
- With whom do we need to collaborate?
- · Who we need to approach
- What message and channels

- Impulse presentation
- UN publication



Stream: Application Extensions

Topic:

Integrate soft-systems, social systems, other initiatives for Grand Challenges

Method:

Agenda: 08:00-10:00

- All: 20 min Impulse / Cases from Social Science WG (presentation (baseline)
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Session Parameters / Setup:

• 2 hours

Owner / Facilitator:

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Purpose / Reason Why & Desired Outcome:

- What are the system challenges/ opportunities?
 (will be presented in the impulse)
- List of actions with effectiveness and effort required
- What value can SE bring?
- With whom do we need to collaborate?
- · Who we need to approach
- What message and channels

- Impulse presentation
- UN publication



Session: FuSE Summary

Stream: FuSE Overall

Topic:

Method:

Agenda: 13:00-14:30

- Agree on final agenda for the next days wrap up sessions
- Stream leads prepare their results
- Identify topics for stream webinars
- Review stream preparations
- Next steps

Risk / Risk Mitigation:

Purpose / Reason Why & Desired Outcome:

- Summary of working sessions for in-person wrap-up (90min) →
 10 min recap for each stream, including preparation
- Key takeaway (prioritization for topics) for the INCOSE community as answer to the plenary kick-off sessions
- Summary of working sessions + storyline for plenary wrap-up (30min), including presentation
- Concept: How to involve/ engage people after IW
- Summary for social media
- How to include the worked-on topics in the FuSE Roadmap
- Identify topics for webinar stream sessions

Required Input & Material / Preparation:

- A template for Tuesday's presentations. For each stream:
 - o What was done?
 - o Who was involved?
 - What is happening next (and when)?

- **Session Parameters / Setup:**
- 13:00 14:30
- If we are not done with material for Tuesday, continue after break

Owner / Facilitator:

- How and where will INCOSE members engage going forward
- "Bookend" this content tied back to opening plenary content
- Modified picture to paint in the plenary wrap up



Detailed working session description - Tuesday





IW FuSE Sessions

Tuesday

	Vision & Roadmaps Foundations Meth		Foundations Methodology Application Extensions Overall / S				Methodology Application Extension						Overall / Sync		
08:00															
08:30															
09:00															Team Wrap-up
09:30															
10:00															
10:30															
11:00															Wrap-up
11:30															
12:00															
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15:00															
15:30															
16:00															
16:30															incose.org 52



Session: FuSE Team Wrap-up

Stream: FuSE Overall

Topic:

• Plan for ongoing communication

Method:

Agenda: 08:00-09:30

- 10 min Intro (Bill)
- 10 min Stream A
- 10 min Stream B
- 10 min Stream C
- 10 min Stream D
- 30 min Comments from participants throughout OR at end?
- 10 min Close (Ralf?)

Risk / Risk Mitigation:

Purpose / Reason Why & Desired Outcome:

- Keep core team engaged and motivated
- "Opt-in" participants had a chance to share their perspectives
- "Opt-in" participants have tangibly joined FuSE Yammer Community

Session Parameters / Setup:

- (currently) 9:00-10:00
- In-Person Session
- Open to people that are interested to be involved

Owner / Facilitator:

- Bill
- Paul
- Tom
- Ralf?
- Chris
- Oli

- Stream templates
- Intro / close / contact



Session: FuSE Plenary Wrap-up

Stream: FuSE Overall

Topic:

Method:

Agenda: 11:00-11:30

- 10 min Big Picture
- 10 min Key challenges as in SE Vision + prioritized topics
 - Visualization in a puzzle: This is what we have done in the IW → This is where we are going revisit/ revised/ evolved → Use an existing visualization of the SE Vision (path forward)
- 10 min How to get involved → Next puzzle pieces

Risk / Risk Mitigation:

Purpose / Reason Why & Desired Outcome:

- To share a summary of progress from FuSE at IW2023 (to those that were NOT in those sessions, either by choice or because of them being virtual)
- To build momentum for FuSE throughout 2023
- For participants to understand and appreciate the challenges we face as a discipline
- For participants to be energized for and with the FuSE effort
- For participants to 'opt-in' as engaged contributors to FuSE efforts

Session Parameters / Setup:

- Hybrid
- 11:00-11:30
- ~300 people

Owner / Facilitator:

Bill

- Up for discussion, if these is are the right questions. Survey (use Zoom): Maturity of Systems.
 Engineering - individual assessment → Community (0=alchemy --> 9=chemistry) revision at the end of the IW → Baseline was at kick-off
- Contact

- · # of participants in sessions
- Provide input for survey: How the FuSE content was perceived in the IW



Beyond IW.

- Proposal on submissions for EMEA WSEC
- Additional online sessions until EMEA WSEC



Proposal on submissions for EMEA WSEC.



EMEA WSEC Call for Submission



Full Papers	January 10, 2023
Paperless Presentations	January 10, 2023
Acceptance Notification (Paper/Panel/Tutorial/Paperless Presentation)	End of January, 2023
Acceptance Notification (Workshops)	End of March, 2023

Deadline for Submission of Workshop: 28.02.2022



Fuse @ EMEA WSEC

Proposed Participation

Proposed Agenda

- 1. Keynote Ralf on FuSE
- 2. Panel 85min fixed (deadline JAN 10)
- 3. Workshop (4x2 hours WS) (deadline FEB 28)
- 4. Stream leads to get engaged, be approachable

Next Steps:

Meeting with Anabel to share FuSE idea and ask for feasibility How hybrid is EMEA WSEC?



Proposal on submissions for IS.



IS 2023 Call for Submission



All Submissions Due	December 14, 2022
Notification of Acceptance	February 20, 2023
Authors Acceptance to Present	March 31, 2023
Final Submission Due	April 30, 2023

Deadline for Submission of Ancillary Event: 31.12.2022



FuSE @ IS 2023

Proposed Participation: Ancillary Event

Proposed Agenda

- Total: 4h FuSE Workshop
 - 1h intro (1 big room)
 - 2h stream breakup (big room + 3 smaller rooms)
 - 1h recap (1 big room)

Additional Info

- Ancillary Event (deadline Dec 31)
- What to achieve:
 - 6 months momentum check point,
 - IS is external audience
 - see if we are on track to meet 2025 goals,
 - share what we have done so far, get input on what we still must do
- Proposal to submit for Saturday / Sunday

Next Steps:

Bill to submit for the event:

Hint in the submission that working sessions are based off prior engagements.



Additional online sessions until EMEA WSEC.



What online session can FuSE offer until EMEA WSEC

IDEAS

- IW was in-person, what is an IW-like, but virtual optimized experience?
- Webinar: What happened at IW?
- Webinar: What to expect at EMEA / IS / OASEC?
- Cross stream session to synchronize / align new team members
- FuSE webinar series (scheduled with INCOSE events team)

KEY CHARACTERISTICS

- Online
- Webinars to be promoted 3 weeks in advance
- Possible Objectives:
 - 1: Inform & get feedback on IW
 - 2: Similar experience than IW

Option 1: Participate to hear and give feedback

- Option 2: Actively work → Pre-read required
 - Active setup / Foster engagement
 Prerequisite to participate e.g.,
 - Prerequisite to participate e.g., information meeting (rather not suitable)

NEXT STEPS

- Socialize with INCOSE Events Team to share planned WS series → Get scheduling right with events team (time e.g., 17:00)
- Submit events (and ask for promotional support from marketing)
- LINK: https://app.smartsheet.com/b/form/8755a 0e866854485b7ffb8b9ec9aa02c
- Provide content for information session (CW 8)
- Identify content for stream sessions (CW 9-12) in IW
- Other formats to place FuSE online sessions:
 - INCOSE cafés

Possible Schedule:

WS
Cascade
Weekly
Sessions

Information FuSE Overall (2h)

CW 8

Content: wrap up session

CW 9 Stream 1 (2h)

Working Session

Topic: To be identified at IW Stream 2 (2h) Working Session

CW 10

Topic:
To be identified at IW

CW 11 Stream 3 (2h)

Working Session

Topic: To be identified at IW CW 12

Stream 4 (2h) Working Session

Topic: To be identified at IW



Let's connect



Bill Miller FuSE Program Lead



Paul Schreinemakers Stream Lead "SE Vision & Roadmaps"

e paul.schreinemakers@incose.net



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